As we approach the halfway mark of Mission Innovation 2.0 in 2025 and our anticipated goals in 2030, understanding where we are and how we are doing is more important than ever. The following provides the framework for the 2024 work plan and Key Performance Indicators (KPI) that help illustrate success, challenge and opportunity for the mission and help to view our trajectory towards those 2030 goals.

Mission 2024
Work Plan & Key
Performance
Indicators – Zero
Emission
Shipping

Plotting the path to 2030

Mission Innovation Secretariat

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#### Introduction

#### Definitions

KPIs have been divided into three categories:

**Inputs** – What members directly contribute to the Mission – e.g. human resources (FTEs), financial resources, and/or other ways (e.g. data sets, knowledge sharing) that members directly contribute to the Mission.

**Outputs** – These are the direct products of the Mission – e.g. collaborative or coordinated funding calls, new research collaborations established, reports published, stakeholders engaged, events hosted, or other projects that are *directly* the result of Mission efforts.

**Outcomes** – These reflect the general activity within the field of the mission on the journey towards the 2030 goals. While some activity may be a direct result of mission activity (which should be highlighted) they are often part of larger global initiatives that align with mission goals and in some cases have been inspired by mission activities. These KPIs help to plot the journey to the overarching mission goals for 2030.

### Section 1 – Key Contacts

**Key Contacts** 

Mission Director: Mette Festersen Jensen (interim) (mfj@dma.dk)

Mission Secretariat Liaison: K Powe (kay.powe@nrcan-rncan.gc.ca)

# Section 2- Mission Goals & Outcomes

# Demonstrate commercially-viable zero-emission ships by 2030

Progress Update:

Discuss with Mission Director

#### Outcome Indicators:

Indicator	Target	Milestones	Current
Number of deep-sea vessels			
applying well-to-wake zero-			
emission GHG fuels			
Number of deep-sea vessels			
capable of using well-to-wake			
zero-emission GHG fuels			
Number of deep-sea green			
shipping corridors involving			
mission countries and			
organisations			
Number of deep-sea zero-			
emission maritime research,			
development and			
demonstration/pilot projects			

# Section 3 – 2024 Deliverables 2024 – 25 Goals Mission Deliverables

Priority Deliverable - committed	Details	Target Date	Output Category	Lead (Support)
Port Scalable Zero Emission Fuel Supply Study	Produce an industry-validated, modelling-based assessment of the cost and ability for the top 20 global bunker ports to supply hydrogen-based fuels by 2030	Publication March and launch 15 April 2024	Collaborative Funding Calls/Research Collaboration/Event/Report/Stakehol der Engagement/Other	GMF and RMI(US)
Report on the Safety of Crew in Low/Zero emission Ships	The report with showcase existing and planned procedures for crew training and safety for seafarers on board ships using ammonia, methanol and hydrogen as fuel, and contribute to knowledge sharing among industry stakeholders  Before IMO meeting in September engagement/Events/Other		DK, MMMCZCS	
US/ROK Green Corridor Pre-Feasibility Study	The main outcome of this project is to assess the viability of establishing a green shipping corridor between the USA and the ROK, focused on the Seattle-Tacoma-Everett cargo gateway (USA) and Busan, Ulsan, and Masan (ROK). Throughout this project the research will bring together a diverse group of stakeholders that will inherently strengthen relationships and disseminate knowledge on green corridor formation.	September 2024	Collaboration/ Stakeholder Engagement/	US

KPI report	2. KPI progress report 16 April 2		Collaboration/Event/Report/Stakehol der Engagement/	DK, GMF
Zero-Emission Shipping Mission conference during Singapore Maritime Week	Three part Zero-Emission Shipping Mission  External event  Internal conference for all Mission members(1 day)  Executive Committee Meeting	15-16 April 2024	Collaboration/Event/Report/Stakehol der Engagement/	NO, DK, US, GMF, MMMCZCS
Announcement of new Mission goals by 2030	Raise the ambition in the Mission goals by 2030 Pending final approval from members	15 April 2024	Other	NO, DK, US, GMF, MMMCZCS
Biannual progress report			Other	NO, DK, US, GMF, MMMCZCS
Information on new Mission goals by 2030	Information on revision of the Mission Goals at MI Ministerial	October 2024	Other	NO, DK, US, GMF, MMMCZCS
Event at MI Ministerial	Concept note TBD	October 2024	Research Collaboration/Event/Report/Stakehol der Engagement	NO, DK, US, GMF, MMMCZCS
Event at COP29	Concept note TBD	November 2024	Research Collaboration/Event/Report/Stakehol der Engagement	NO, DK, US, GMF, MMMCZCS
Stretch Deliverable (Would like to do)	Details	Target Date	Output Category	Lead (Support)

### Section 4 – Mission Inputs

**Human Resources** 

Discuss with Mission Director

Human Resource Gaps/Needs

Discuss with Mission Director

Funding/Financial Resources

Discuss with Mission Director

Funding/Finance Resource Gaps/Needs

Discuss with Mission Director

Other In-kind Contributions

Discuss with Mission Director

Intangible Resource Gaps/Needs

Discuss with Mission Director

Section 5 – Outputs

Collaborative and Coordinated Funding Calls

Discuss with Mission Director

Research Collaborations and Knowledge Sharing Communities

Discuss with Mission Director

# Events and Reports

Event/Report Title	Description	Date	Reach	Results
Webinar for support		23 January 2024	Mission	
mission members			members	
National meeting in		5 January 2024	Norwegian	
Norway			stakeholders	
International Zero-		16 April 2024	Mission	
Emission shipping			members	
Mission conference				
Event at Singapore		15 April 2024	Political,	
Maritime Week			industry,	
			research	
KPI			Political,	
			industry,	
			research	
Webinar for support		September 2024	Mission	
mission members			members	
Webinar on the Port			Political,	
Scalable Zero			industry,	
Emission Fuel Supply			research	
Study				
Webinars - SCILZS		June-October 2024	Political,	
			industry,	
			research	

### Stakeholder Engagement

Discuss with Mission Director

# Section 6 – Demonstrations

Discuss with Mission Director